

## CWLEP Programme Delivery Board

**10<sup>th</sup> July 2019, 16:00-17:00**

**Location: Room 220, Old Clink, Warwick**

### Agenda

1. Welcome, Introductions & Apologies Chair
2. Declarations of Interest Chair
3. Minutes – 9<sup>th</sup> May 2019 *Paper* Chair
4. Friargate and City Centre Connectivity Project  
*Presentation to follow* Jo Shore (CCC)
5. CWLEP Programme Delivery Board Paper *Paper* Lucy McGovern
6. Growth Deal Forward Planner *Paper to note* Lucy McGovern
7. Any Other Business

**Contact for Meeting:** [contact@cwlep.com](mailto:contact@cwlep.com)

**Membership:** Jonathan Browning (Chair), Nick Abell (Vice Chair), Zamurad Hussain

**Invited:** Martin Yardley, Paula Deas, Iain Patrick, Barry Hastie, Lucy McGovern and Matt Vins

## CWLEP Programme Delivery Board

10<sup>th</sup> July 2019

### Agenda Item 5

#### Title: Growth Deal Programme Report

#### 1 Purpose of Paper

- 1.1 This paper is collated before project Q1 claims are due to be received by the Programme Team on Friday 12<sup>th</sup> July. Therefore, this paper presents the latest forecast project position by exception, detailing projects which have a RED, AMBER or AMBER/GREEN status as of mid-June 19. A full update on Q1 will be submitted at the next PDB in September.

#### 2 Summary

- 2.1 Out of the 41 Growth Deal projects, 0 are rated **RED**, 1 is **AMBER / RED**, 3 are **AMBER** and 37 are **AMBER/GREEN**. Table 1 gives an overview of the projects.

Table 1 – Projects for Consideration at Programme Delivery Board (with RAG ratings)

Risk Rating	Project	Comments
AMBER/RED	Friargate and City Centre Connectivity	Re-profile request in section 3.1
AMBER	Duplex Fund	Re-profile request in section 3.2
AMBER	Coventry Station Masterplan	Re-profile request in section 3.3
AMBER	Bermuda Connectivity	Re-profile of milestones in section 3.4
AMBER/GREEN	Transforming Nuneaton	Re-profile request in section 3.5
AMBER / GREEN	A452 Europa Way Corridor	Update on resource switch position provided in section 3.6
AMBER/GREEN	Venture House	Update provided in section 3.7

#### 3 Projects in Delivery

##### 3.1 Friargate and City Centre Connectivity **AMBER/RED**

- 3.1.1 The project has made significant progress with the toilet blocks completed and the main body of tender documents for procurement underway for Upper Precinct Main Works and demolition. The project has evolved over recent months into a Retail Quarter scheme linked to Market Way and Smithford Way (WMCA funding bid) and concept designs for the overall scheme are very close to being finalised.

- 3.1.2 However, there have been a number of design decisions which have taken longer than expected. This is a result of differing requirements from developers in relation to demolition aspects of retail units as well as design concepts related to water fountains. At present designs are expected to be agreed by mid-July.
- 3.1.3 The project is the highest profile scheme within the public realm infrastructure portfolio for Coventry. As a result, it is important that the decisions around designs are made with longevity and impact of design in mind, and that the public have a favourable view of the scheme.
- 3.1.4 In addition, WMCA funding of £31.6m has impacted the overall retail quarter scheme. As the retail sector project has developed to include Smithford Way and Market Way (which we are anticipating to be WMCA funded) this has had an impact on the flow of the overall design as it is important that they complement the design of the Upper Precinct scheme. The May WMCA Board unexpectedly did not review the CCC funding paper and it was slipped to the 28th June 2019 Board. We have since been informed that the decision has been positive and the funding awarded, which is excellent news for the project.
- 3.1.5 Ultimately the delays around design and the WMCA funding have now led to a slippage, the projects Q1 claim is now forecast to be £373,167K underspent against their previous forecast of £1,092,167. The project has requested a reprofile of its 19/20 spend as below in Table 2. The project does not anticipate slippage into 2020/2021 at this point and are working to mitigate any additional impact.
- 3.1.6 Procurement steps are well developed and as soon as WMCA funding is awarded the project will be using the MHA framework to procure the whole Retail Quarter scheme.
- 3.1.7 Table 2 – Friargate and City Centre Connectivity Re-Profile Request

	2019/20 Q1 £	2019/20 Q2 £	2019/20 Q3 £	2019/20 Q4 £	2019/20 Total £
<b>Forecast Position at Q4</b>	1,092,167	2,391,480	1,399,000	1,342,000	6,224,647
<b>Revised Actual/Forecast</b>	720,000	750,000	1,750,000	3,004,647	6,224,647
<b>Variance</b>	<b>-372,167</b>	<b>-1,641,480</b>	<b>+351,000</b>	<b>+1,662,647</b>	<b>0</b>

- 3.1.8 **Recommendation:** The Programme Delivery Board is asked to approve the revised spend profile for the Friargate and City Connectivity project as outlined in Table 2 and receive an update at the next PDB meeting in September.

## 3.2 Duplex Fund **AMBER**

- 3.2.1 The preparation of Duplex legal documents is now drawing to a conclusion. It was reported at Programme Delivery Board in March that these were due to complete by April 19. An external review has now taken place which was the final stage in this process. This took longer than anticipated but provides the required assurance for the CWLEP that a robust set of scheme principles are set up.
- 3.2.2 As previously reported, this scheme is the first of its kind in the UK and as such, a significant level of process has been necessary to ensure all required principles are in place and agreed by all parties. This has been a learning process for all parties concerned and has taken longer than anyone could have reasonably forecasted. The two Local Authorities, (Coventry City Council and Warwickshire Council) will

now seek final approval to enter into these legal agreements. These discussions are due to take place in late July, after which the loan facility can be released, and the scheme will be able to launch. The expected date for launch based on these timings would be September.

- 3.2.3 As previously shared with the board, a high level of interest has already been generated, including a soft launch earlier in the year by CWRT, and the pipeline is expected to grow rapidly.
- 3.2.4 In anticipation of the scheme launch, the project is preparing PR which will be issued once funds are available; drafting a Duplex 'FAQ' document for local authority business advisors who are being briefed on the scheme and raising further awareness by CWRT through their networks.
- 3.2.5 The project is now requesting that their forecasted allocation for Q1 of £30,000 is moved later into the 19/20 financial year (Q3&Q4) as detailed in Table 3 to allow for the revised scheme timings and subsequent drawdown of expenditure.

3.2.6 Table 3– Duplex Investment Fund

	2019/20 Q1 £	2019/20 Q2 £	2019/20 Q3 £	2019/20 Q4 £	2019/20 Total £
<b>Forecast Position at Q4</b>	30,000	90,000	240,000	280,000	640,000
<b>Revised Actual/Forecast</b>	0	90,000	260,000	290,000	640,000
<b>Variance</b>	<b>-30,000</b>	<b>0</b>	<b>+20,000</b>	<b>+10,000</b>	<b>0</b>

3.2.7 **Recommendation:** The Programme Delivery Board is asked to approve the revised spend profile for the Duplex Investment Fund project as outlined in Table 3 and receive an update at the next PDB meeting in September.

3.3 **Coventry Station Master Plan AMBER**

- 3.3.1 The project has made good progress in Q4 and is expected to achieve its Q1 forecast in full. The project has given an update in advance of its Q1 return and has provided an update on the withdrawal of the preferred bidder for the NUCKLE 1.2 scheme, and subsequent retender.
- 3.3.2 A further full OJEU tender process has now re-commenced which has attracted more market interest than the previous tender exercise. The impact to programme completion is significant, with contract award now not anticipated until October 2019 and the ability to book the required engineering access for 2020 presenting a challenge to the project. The project team are engaging with Network Rail possession planners to develop a possession strategy in the absence of having a principal contractor appointed to help address this challenge.
- 3.3.3 The project previously advised that the 'Footbridge and Canopies' sub-project has achieved 6 milestone payments of the construction contract. There continue to be a number of design matters that require resolution before any significant further payment milestones are met. This has resulted in programme delay and the project is now requested a reprofile of its 19/20 quarterly forecast based on

the latest programme plan. They are now forecasting expenditure slippage in Q2 and Q3 as detailed in Table 4. The project has confirmed that the overall 2019/20 spend target will still be met.

### 3.3.4 Table 4 – Coventry Station Masterplan Re-Profile Request

	2019/20 Q1 £	2019/20 Q2 £	2019/20 Q3 £	2019/20 Q4 £	2019/20 Total £
<b>Forecast Position at Q4</b>	786,107	3,403,094	5,572,645	0	9,761,846
<b>Revised Actual/Forecast</b>	860,931	2,183,608	5,819,039	898,268	9,761,846
<b>Variance</b>	<b>74,824</b>	<b>-1,219,486</b>	<b>246,394</b>	<b>898,268</b>	<b>0</b>

3.3.5 Positive actions are being taken to address the programme delay, and mitigate against any further slippage, including an integrated programme workshop between the project team and contractor which has identified several key areas and innovative solutions where time savings can be made. The design delays have been escalated to Director level and additional pressure is being put on the consultants to address the remaining design issues urgently.

3.3.6 The Programme Team will remain in monthly contact for monitoring with the project to ensure progress against the revised profile.

3.3.7 **Recommendation:** The Programme Delivery Board is asked to approve the revised spend profile for the Coventry Station Masterplan project as outlined in Table 4 and receive an update at the next PDB meeting in September.

### 3.4 **Bermuda Connection** AMBER

3.4.1 The project previously reported delays of 3 months to delivery to PDB in March. This was as a result of the project needing to procure and deliver treatment needed to remove Japanese knotweed found on site. The Board were informed the scheme completion date had slipped from June 2020 to Sep / Oct 2020.

3.4.2 Although progress has been made with elements of the scheme including completion of heads of terms with landowners and nearing finalisation of legal documentation, the project is now advising of an additional slippage on milestones of 2-3months. This is as a result of a delay in completing detailed design due to the following:

- Minor carriageway/foot-way amendments off Bermuda Road/The Bridleway to avoid conflict with a residential property;
- Undertaking additional Ground Investigation Works to ensure the layout of an existing Gas Trench Vent is accurately reflected in design; and
- Delays to the Japanese Knotweed Treatment works due to the need to carry out a procurement exercise (contract to be awarded by the 5<sup>th</sup> July).

- 3.4.3 This now means that the milestone for scheme completion has now been set at January 2021 from October 2020. In light of this, the Programme Team met with the project on the 1<sup>st</sup> July to discuss the current situation in advance on the project's submission of their Q1 claim. The project was advised that there is considerable concern with the completion of construction work not taking place until January 2021, and being so close to the end of the LGF funding period.
- 3.4.4 The project was informed and has acknowledged the risk that any further programme slippage incurs in regard to potentially losing the total £1.5 million CWLEP contribution towards the Scheme. The Programme Team have advised the project that they will be in monthly monitoring to update on progress with the scheme and to ensure the milestones are adhered to.

3.4.5 **Recommendation:** The Programme Delivery Board is requested to discuss the milestone slippage position and advise on the appropriate form of action.

### 3.5 Transforming Nuneaton **AMBER / GREEN**

- 3.5.1 The project has made good progress against milestones this quarter. Coventry Telegraph ran an article on 20th June reporting on the co-op building as part of the Transforming Nuneaton Project. Asbestos removal has taken place with the partial demolition of the ground level due to start in Q2. This is a major step forward in taking the Abbey Street development site forward.
- 3.5.2 The project is forecasting that they will be slightly below their forecasted Q1 expenditure target due to the planned purchase of property not completing until 1st July so cannot be defrayed in Q1. This will lead to a slight underspend in Q1 of £59,437 as detailed in table 5 below.
- 3.5.3 The project has requested that the £59,437 is reprofiled into Q2&Q3. At this current moment there is no expectation that there will be any further slippage. The Programme Team remain in monthly communication with the project and no other issues are reported at the present time.
- 3.5.4 Table 5 – Transforming Nuneaton Re-Profile Request

	2019/20 Q1 £	2019/20 Q2 £	2019/20 Q3 £	2019/20 Q4 £	2019/20 Total £
<b>Forecast Position at Q4</b>	1,351,135	550,000	500,000	1,825,000	4,226,135
<b>Revised Actual/Forecast</b>	1,291,698	580,000	529,437	1,825,000	4,226,135
<b>Variance</b>	<b>-59,437</b>	<b>30,000</b>	<b>29,437</b>	<b>0</b>	<b>0</b>

3.5.5 **Recommendation:** The Programme Delivery Board is asked to approve the revised spend profile for the Transforming Nuneaton project as outlined in Table 5 and receive an update at the next PDB meeting in September.

### 3.6 **A452 Europa Way Corridor** AMBER / GREEN

- 3.6.1 Since the last PDB, positive progress has been made to confirm and action the resource switch of funding within the Europa Way schemes to enable the Growth Deal funding to be drawn down and defrayed at an earlier point than previously forecast.
- 3.6.2 There is broad agreement between parties that it will be possible to vire the Local Growth funding between transport schemes on the Europa Way Corridor Improvement Programme in order to achieve earlier spend, and the appropriate schemes have been identified. However, work is continuing to establish the mechanism by which this can be achieved. The S151 team of the Accountable Body have confirmed their recommendations to progress this.
- 3.6.3 Lawyers at the County Council are now considering whether the change would require a formal deed of variation to the Project Development Plan / funding agreement or whether an alternative form of written agreement could be used. The team expect the confirmed plan for the resource switch to be in place by July and a full update will be provided at the next PDB meeting.

3.6.4 **Recommendation:** The Programme Delivery Board is asked to note progress on the resource switch and receive a further update at the next meeting in September.

### 3.7 **Venture House** AMBER / GREEN

- 3.7.1 The project has informed us of a risk to delivery caused by changes at management level at Stratford District Council. The Centre Manager (Nancy Singleton) and her Manager/Executive Director Dave Webb, both left the Council in December 2018. In light of this, the management structure for Venture House and the wider business enterprise remit of the Council is currently being reviewed. The Council is also reviewing its Corporate Strategy which will set the direction, including the role of the business enterprise service, of the new Council and Cabinet following the local elections in May.
- 3.7.2 The programme team have met with the current manager and the Head of Business Support and reiterated the contractual obligations of the project and the need to maintain current delivery under LGF funding until March 2021. The project is working to support our audit on the outputs resulting from activity at the centre and projecting for future years. No further details on the impact of the review are available at this point in time and the project is still working in the context of the existing contract. The Programme` Team will continue to keep in close contact with the project.

3.7.3 **Recommendation:** The Programme Delivery Board is asked to note and discuss the update to project risk and advise if further intervention is needed.

### 3.8 **Rugby College – Retention of Funding**

- 3.8.1 PDB were informed in March that the Rugby Construction Technology and Innovation Centre had officially withdrawn from the Programme. As the project had already spent £83K of its original £1.5m budget the decision was made to look to support the project by looking at options to capitalise the spend. This would

be done by resource switch and attaching the spend to relevant Capital projects which would support the skills aims of the CWLEP. Following this the WCG looked at schemes which could utilise the existing spend and provide outputs for the CWLEP - pro-rata against the original scheme.

3.8.2 The project is now proposing that the funding is accredited to the creation of new ICT resources for the benefit of apprentices and full-time students across Royal Leamington Spa College (RLS), Moreton Morrell College (MM) and Warwick Trident College (Trident). The additional resources give the college much needed additional delivery capacity and capability.

3.8.3 Specifically, WCG are proposing that the funding is attached to:

- Dell Storage Array - located at RLS but enabling service delivery at RLS and MM, this enables the provision of a virtual desktop service which allows students increased access to the IT systems, increased security and the latest Windows 10 software.
- 10 high spec PCs and 20 monitors to create a new classroom (B691 at RLS). The high spec machines allow specialist software use such as for games and 3D design and enable delivery of new for 2019 entry higher level skills provision including games art FdA and BA (Hons), as well as game/3D design at level 3
- 20 laptops stored on a mobile trolley at Trident, creating a mobile classroom and thus transforming any space into a usable teaching space increasing the capacity of the building.

3.8.4 The project has confirmed it is now able to provide us with 22 apprenticeships, 18 new learners assisted, 6 employers engaged and confirmed that these outputs are not double counted against other provision. The proposed outputs are detailed below:

3.8.5 Table 6 – Revised Rugby College Project Outputs

BEIS Output	Output	Original Contract £1.5m	Revised Target (pro-rata) £83k	Actual to Date Q1 2019	Forecast Q2/3/4 2019/20
4	Direct Jobs created	12	1	0	1
14	Apprenticeships	200	22	22	0
16	Number of new learners assisted as a direct result of the intervention, in courses leading to a full qualification	300	18	0	18
17	Area of new / improved learning space	1000	41	41	
39 (local output)	Employers Engaged	90	6	2	4



21	Specialist Capital Equipment	tbc	Dell Storage Array, 10 high spec PCs 20 monitors	Dell Storage Array, 10 high spec PCs 20 monitors for games design	
22	Other Capital Equipment (i.e. non-specialist IT / resources)	tbc	20 laptops to create a mobile classroom at Trident	20 laptops to create a mobile classroom at Trident	

3.8.6 **Recommendation:** The Programme Delivery Board is asked to agree the outputs and items of expenditure to be claimed against the outstanding Rugby College LGF funding.

#### 4 Growth Deal Programme Finances and Outputs

##### 4.1 Finances.

- 4.1.1 The financial profile detailed within Appendix 1 outlines the projects' projected Q1 spend against the previous forecast submitted to PDB in May. Current Q1 defrayal is projected to be £6,476,831 (94.4%) against an original Q1 forecast of £6,863,610.
- 4.1.2 The revised project quarterly breakdown for 2019/20 from this report is included within Appendix 1 and a full summary of all the Growth Deal projects and resource switch is provided in Appendix 2.

##### 4.2 Audit

- 4.2.1 The 2018/19 financial year audit by HB&O has been completed. Iain Patrick reported at Finance and Governance Board on the 1st July that an independent Audit report by HB&O had taken place on the procedures employed by the Programme Delivery Team and the Accounting Body (CCC) on behalf of CWLEP in monitoring spend and controls around the CWLEPs Local Growth Funding.
- 4.2.2 This 18/19 audit included reviewing the terms of the grant funding, grant income and reconciliation of tested projects funds and expenditure.
- 4.2.3 All testing was found to be satisfactory and no issues were reported. The full report is attached in Appendix 3.

##### 4.3 Outputs

- 4.3.1 Programme Outputs will be updated after the submission of the Q1 claims in July and presented to the next Programme Delivery Board. The team have issued revised outputs claims that now place a greater emphasis on supporting the evidencing of outputs within the claims process, reducing the reliance on less timely physical audit of data at project site.
- 4.3.2 A meeting is scheduled for early August to discuss the apprenticeships returns from Warwickshire College. As previously discussed at PDB there is an expectation that the apprenticeship outputs will be lower as a

result of national issues with the current apprenticeships system and updates with JLR. The colleges are presenting their latest forecasts within their Q1 submissions in July.

## **5 Publicity**

5.1 The latest publicity return was submitted to BIES at the end of March. There have been a number of key pieces of publicity issued from the Programme including:

- Shakespeare's Henley Street held a public consultation on Wednesday 19<sup>th</sup> June. This displayed the plans for Henley Street and an artist's impression of the completed Will's Kitchen. The Programme Delivery Team worked with the project in advance of the event to ensure all correct branding was in place.
- The A46 Stanks project issued a press release to announce that a contractor had been appointed. A public engagement event was held on 26<sup>th</sup> June which was attended by the Programme Delivery Team, again ensuring the appropriate branding was in place.
- A case study is being produced for the Coton Arches project.
- The Growth Hub are planning an upcoming case study on Venture House, highlighting the success of joint business support work with a local business.
- A press release has been written for Coventry Station Master Plan and is now awaiting a photo before its release.
- Warwick Arts Centre are awaiting ministerial quote for their upcoming press release.
- The Box at Fargo and Coventry Cathedral are due to issue a press release w/c 8<sup>th</sup> July.

## **6 CWG 2022 update**

- 6.1 CWLEP has an aspiration to be able to contribute £5m in total to the 2022 Commonwealth Games, subject to further funding becoming available (CWLEP Board November 2017). This contribution includes a provisional allocation of £1.2m from the Local Growth Fund and £1.18m from Growing Places Funding.
- 6.2 The CWLEP met with Neil Carney, CWG Director on 8th March to discuss the provisional allocation and options for committing the designated funding. The preferred approach is for the CWG to discharge the development and the administration of the funding award to the CWLEP via the Growth Deal Programme Team.
- 6.3 At May's PDB the Board approved the Growth Deal Programme Team to follow existing process to work up the two projects that could utilise the CWG funding locally, whilst delivering key outputs for BEIS as part of the LGF allocation. This work would need to take into account any necessary CWG governance, assurance and reporting.
- 6.4 The two projects have now submitted outline business cases. One is a refresh from WCC of a project previously submitted and scored as part of the 2018 Call – focusing on improving access around Leamington Station and the other is a newly emerging project linked to the CWG bowling and other key activity with Warwick District Council.

- 6.5 The CWLEP met with Neil Carney CWG Programme Director, on the 5th June to discuss governance arrangements. There are a number of changes and updates to progress with the current CWG programme that has meant that no decision regarding the governance of the CWLEP's CWG allocation can be made. Both WDC and WCC colleagues have been informed of this and as a result both applications remain on hold until further guidance is available.
- 6.6 The CWLEP remain committed to working closely with both CWG 2022 and local authority partners on the funding and economic impact of the games and will continue to progress a decision on the funding.

**7 Recommendations**

- 7.1 The Programme Delivery Board is asked to approve the revised profiles for Friargate and City Connectivity, Duplex Investment Fund, Coventry Station Master Plan, Bermuda Connection, Transforming Nuneaton and;
- 7.2 To note the project updates for A452 Europa Way, Venture House and Rugby College as set out in section 3.6, 3.7 and 3.8
- 7.3 To note the current forecast financial position for Q1 and note the successful completion of the 2018/19 Independent Audit.

## Appendix 1 – Growth Deal Quarter 4 2018/19 and 19/20 Breakdown

RAG	GD Ref	Project Name	Q1 Original Forecast	Q1 Updated forecast	Q1 Variance	2019/20					19/20 Budget	19/20 Variance
						Q1	Q2	Q3	Q4	Total		
AR	GD34	Friargate and City Centre Connectivity	1.092	0.720	-0.372	0.720	0.750	1.750	3.005	6.225	6.225	-
A	GD08	Duplex Investment Fund	0.030	-	-0.030	-	0.090	0.260	0.290	0.640	0.640	-
A	GD19	Coventry Station Masterplan	0.786	0.861	0.075	0.861	2.184	5.819	0.898	9.762	9.762	-
A	ULS09	Getting West Nuneaton Moving: Bermuda Connection	-	-	-	-	-	-	-	-	-	-
AG	GD37	Nuneaton Town Centre Transformation	1.351	1.292	-0.059	1.292	0.580	0.529	1.825	4.226	4.226	-
AG	GD36	A452 Europa Way Corridor	0.075	0.075	-	0.075	0.075	0.100	0.549	0.799	0.799	-
AG	GD04	Venture House	-	-	-	-	-	-	-	-	-	-
G	GD14	A46 N-S Corridor (Stanks)	0.008	0.008	-	0.008	0.875	2.100	0.425	3.408	3.408	-
G	GD25	GDPT	-	-	-	-	-	-	0.124	0.124	0.124	-
G	GD31	CSW Broadband	0.294	0.294	-	0.294	0.202	0.374	-	0.869	0.869	-
G	GD32	Warwick Arts Centre 20:20	0.005	0.005	-	0.005	0.089	0.374	0.435	0.904	0.904	-
G	GD39	WMG Degree Apprenticeship Centre	2.081	2.081	-	2.081	1.863	0.098	-	4.043	4.043	-
G	GD42	City of Culture 2021	0.574	0.574	-	0.574	0.670	0.694	0.181	2.119	2.119	-
G	GD43	RSC Costume Workshop Redevelopment	0.259	0.259	-	0.259	0.300	0.300	0.141	1.000	1.000	-
G	GD44	Shakespeare's Henley Street	0.087	0.087	-	0.087	0.156	0.095	0.095	0.433	0.433	-
G	GD45	City of Culture Public Realm - Leisure Quarter	0.220	0.220	-	0.220	0.250	0.800	0.721	1.991	1.991	-
		<b>Total:</b>	<b>6.864</b>	<b>6.477</b>	<b>-0.387</b>	<b>6.477</b>	<b>8.083</b>	<b>13.293</b>	<b>8.689</b>	<b>36.542</b>	<b>36.542</b>	<b>-</b>

## Appendix 2 – Growth Deal Annual Summary 2015-2021

RAG	GD Ref	Project Name	15/16	16/17	17/18	18/19	19/20	20/21	Project Total	Budget	Variance
G	GD01	Advice Centre	0.077	-	-	-	-	-	0.077	0.077	-
AG	GD04	Venture House	0.450	-	-	-	-	-	0.450	0.450	-
G	GD05	Coventry A45 Corridor	-	-	-	0.950	-	-	0.950	0.950	-
G	GD06	R&D Steel	-	0.150	0.484	0.366	-	-	1.000	1.000	-
A	GD08	Duplex Fund	-	-	-	-	0.640	0.660	1.300	1.300	-
G	GD09	Trident	1.300	-	-	-	-	-	1.300	1.300	-
G	GD11	Coton Arches	-	0.146	0.148	1.705	-	-	2.000	2.000	-
G	GD12	Very Light Rail	-	0.036	0.813	1.611	-	-	2.460	2.460	-
G	GD13	Dynamic Routing	0.139	1.217	1.133	-	-	-	2.489	2.489	-
G	GD14	A46 N-S Corridor (Stanks)	-	0.326	0.234	0.133	3.408	-	4.100	4.100	-
G	GD15	Kenilworth Station	3.176	0.314	-	-	-	-	3.490	3.490	-
G	GD16	City Centre Access	5.000	-	-	-	-	-	5.000	5.000	-
G	GD17	National Transport Design Centre	2.020	4.122	0.849	-	-	-	6.991	6.991	-
A	GD19	Coventry Station Masterplan	4.900	2.965	3.226	6.657	9.762	-	27.510	27.510	-
G	GD21	Construction Centre Expansion	-	0.239	-	-	-	-	0.239	0.239	-
G	GD22	Warks College STEM	-	0.160	-	-	-	-	0.160	0.160	-
G	GD23	City College STEM Phase 1	-	0.220	-	-	-	-	0.220	0.220	-
G	GD24	WMG Academy Pre-Dev	-	0.462	0.308	-	-	-	0.770	0.770	-
G	GD25	GDPT	-	0.018	0.080	0.095	0.124	0.302	0.619	0.619	-
G	GD31	CSW Broadband	-	-	-	0.131	0.869	-	1.000	1.000	-
G	GD32	Warwick Arts Centre 20:20	-	-	-	1.096	0.904	-	2.000	2.000	-
G	GD33	Rugby CTC	-	-	0.083	-	-	-	0.083	0.083	-
AR	GD34	Friargate and City Centre Connectivity	-	-	0.349	0.968	6.225	4.258	11.800	11.800	-
AG	GD36	A452 Europa Way Corridor	-	-	-	0.026	0.799	2.775	3.600	3.600	-
AG	GD37	Nuneaton Town Centre Transformation	-	-	-	0.154	4.226	3.120	7.500	7.500	-
G	GD38	AME Expansion	-	-	-	1.000	-	-	1.000	1.000	-
G	GD39	WMG Degree Apprenticeship Centre	-	-	-	5.957	4.043	-	10.000	10.000	-
G	GD40	Commonwealth Games	-	-	-	-	-	1.200	1.200	1.200	-
G	GD41	Unallocated Funds	-	-	-	-	-	0.717	0.717	0.717	-
G	GD42	City of Culture 2021	-	-	-	0.133	2.119	0.148	2.400	2.400	-
G	GD43	RSC Costume Workshop Redevelopment	-	-	-	-	1.000	-	1.000	1.000	-
G	GD44	Shakespeare's Henley Street	-	-	-	-	0.433	0.029	0.462	0.462	-
G	GD45	City of Culture Public Realm - Leisure Quarter	-	-	-	0.299	1.991	0.280	2.570	2.570	-
G	ULS03	Cathedral Lanes Phase 2	-	0.320	0.401	0.278	-	-	0.999	0.999	-
G	ULS04	A45/Leamington Road junction	-	0.013	0.737	-	-	-	0.750	0.750	-
G	ULS05	City Centre Public Realm Phase 4	-	0.329	0.394	0.193	-	-	0.916	0.916	-
G	ULS06	A46 Expressway (M6 to M40) – A46 Link Road Phase 1	-	0.287	0.213	-	-	-	0.500	0.500	-
G	ULS07	B4100 Dual Carriageway (M40 J12)	-	0.500	-	-	-	-	0.500	0.500	-
A	ULS09	Getting West Nuneaton Moving: Bermuda Connection	-	-	1.000	-	-	-	1.000	1.000	-
G	ULS10	Unlocking Nuneaton Town Centre	-	-	0.096	0.020	-	-	0.115	0.115	-
G	ULS11	A46 Development Consultancy	0.208	-	-	-	-	-	0.208	0.208	-
		<b>SUB TOTAL</b>	<b>17.270</b>	<b>11.824</b>	<b>10.547</b>	<b>21.772</b>	<b>36.542</b>	<b>13.489</b>	<b>111.445</b>	<b>111.445</b>	<b>-</b>
		<b>Resource Switch</b>	<b>-0.090</b>	<b>11.682</b>	<b>12.576</b>	<b>-6.913</b>	<b>-28.328</b>	<b>11.073</b>	<b>0.000</b>		
		<b>GRAND TOTAL</b>	<b>17.180</b>	<b>23.507</b>	<b>23.123</b>	<b>14.859</b>	<b>8.215</b>	<b>24.561</b>	<b>111.445</b>		













**Coventry & Warwickshire**  
Local Enterprise Partnership



## CWLEP Programme Delivery Board

10th July 2019

### Agenda Item 6

#### Title: Forward Planner

Programme Delivery Board	Agenda Items	Key Funding dates	Additional Attendees
25 <sup>th</sup> September 2019	<ul style="list-style-type: none"> <li>• Growth Deal Q1 Performance Report</li> </ul>	Q1 BEIS Data Report Sign off	Duplex Fund Presentation Stephen Jones (Director, Cities and Local Growth – BEIS) in attendance
14 <sup>th</sup> November 2019	<ul style="list-style-type: none"> <li>• Growth Deal Q2 Performance Report</li> <li>• Growth Deal Preliminary Evaluation Report</li> <li>• Annual Performance Review</li> </ul>	Q2 BEIS Data Report Sign off	

PD Board Membership	CWLEP Executive	Accountable Body & Programme Management	Observers
Chair – Jonathan Browning Vice Chair – Nick Abell Board Director - Zamurad Hussain	Chief Executive – Martin Yardley CWLEP Operations Director – Paula Deas CWLEP Secretary – Iain Patrick	Accountable Body S151 Officer – Barry Hastie Growth Deal Programme Manager - Lucy McGovern	BEIS Observer- Matthew Vins